



***NOTICE***

***SPECIAL MEETING OF COUNCIL  
THURSDAY, FEBRUARY 6, 2025  
COUNCIL CHAMBERS, CITY HALL  
5:00 p.m.***

***AGENDA***

1. CALL TO ORDER
2. APPROVAL OF AGENDA
3. OPEN
  - Director of Finance – 2025 Operating and 2025/2026 Capital Budgets
4. ADJOURNMENT

JESSICA MATSALLA  
City Clerk

TITLE: <b>2025 Operating &amp; 2025 / 2026 Capital Budgets</b>	DATE OF MEETING: <b>February 6, 2025</b>
	REPORT DATE: January 30, 2025
CLEARANCES:	ATTACHMENTS: <ol style="list-style-type: none"> <li>1) <b>2025 Budget Submission;</b></li> <li>2) <b>2025 Operating Budget Summary;</b></li> <li>3) <b>2025 / 2026 Capital Budget;</b></li> <li>4) <b>Tax Dollar Breakdown</b></li> </ol>
Written by: Ashley Stradeski – Director of Finance <b>Ashley Stradeski</b>	
Reviewed by: Jessica Matsalla - City Clerk <b>Jessica Matsalla</b>	
Approved by: Brad Hvidston - City Manager <b>Brad Hvidston</b>	

**BACKGROUND**

Budget preparations began by the individual departments in September and October. These were compiled, analyzed and adjusted through our cooperative process over October and November, and initially brought before Council at the Strategic Planning meetings throughout December and January to present, discuss, and to seek direction from Council.

During these meetings, departmental budgets were reviewed, discussed, and service levels were considered in conjunction with budget. All queries and additional details were brought back to Council for consideration, as well as in depth discussion on topics and areas where Council thought important.

**DISCUSSION**

The budget is broken down generally into two main areas: Operating and Capital budgets. The Operating budget is required for the general operations of the City, covering ongoing and annual costs for things such as snow removal, grass cutting, operations at our recreation facilities, and everything the City typically does on a daily basis. The Capital budget is focused on larger, single capital items such as new city facilities, major construction, and other initiatives that are not recurring in nature. The City prepares a two-year Capital Budget, which allows some lead-time to plan out capital projects prior to execution with funding secured for the following year. This also allows for some flexibility on timing of projects and their associated costs.

The City has generally prepared a service level status quo budget as our starting point. This means that costs reflected in the preliminary budgets for most departments are estimated to provide the same level of services to the residents of Yorkton as the year prior.

With maintaining service levels being our starting point, the impact to tax payers is the next primary focus. With regards to this, the City has worked to keep the Operating budget within regular inflation, which was 2.5% (Q3 estimates). This covers regular wage increases, increased costs for purchased goods and services, and overall cost increases that are typical in nature (such as increased insurance / power / energy costs).

On the Capital budget side, we recognize that we exist in an “infrastructure deficit”. That is, the amount we are spending on updating our infrastructure is not keeping pace with the useful life of that infrastructure. An example of this, using made up numbers, would be if a road network is going to cost \$10 million to replace, and it all needs to be replaced over the next 10 years, we should be spending approximately \$1 million per year on road replacement. In reality our road network would cost much more than that to replace, but also our expectations of useful life would be longer as well. Every year that we do not keep up, we are further and further behind. This is caused by ever aging infrastructure, and exacerbated by higher than average construction cost increases – in 2014, our last major asset management study, we were approximately \$7 to \$8 million behind *annually* on our infrastructure spending.

Given our spending deficit, we have worked to close our spending gap on infrastructure by adding a specific portion of the annual tax increase to the Capital Budget, increasing the amount available for larger infrastructure projects. Our spending in this area is still behind where it needs to be, but has increased by over 40% from 2018, allowing the City to continue to address our aging infrastructure and the unfortunate increase in construction costs over the last few years.

We endeavored to limit the areas of increase and keep the tax increase to an amount that is as affordable as possible for our residents; every increase was challenged and assessed to see if it was necessary. Charges, fees and revenues were scrutinized to ensure we are capturing all opportunities for maximizing revenue generation in our existing business units.

That being said, the proposed budget includes the following increases required in taxation:

Operations	2.06%
Capital	<u>1.84%</u>
<b>Total:</b>	<b>3.90%</b>

Adding 1% to our capital budget was already planned and approved in the 2024 / 2025 Capital Budget during the prior year’s deliberations. This added approximately \$290,000 to our capital budget. After Council deliberations, it was decided to increase this amount to allow for more annual funding for important capital projects, and as such, this has been increased to 1.84% which brings the annual increase for our Capital Budget to \$540,000 in 2025.

On the operating side, we are pleased to; once again, see our operating increase under inflation, which means we are keeping the costs to provide City services as affordable as possible.

The impact to the average residential homeowner would be roughly \$7.10 a month.

## Capital Budget – 2025/2026

The 2025/2026 Capital budget includes a 1.84% increase in taxes for 2025, and a planned 1% tax increase for 2026. This will bring our annual capital expenditure total to \$5,725,000 for 2025 and to \$6,015,000 for 2026.

This increase to capital will help us close our “infrastructure deficit,” and make a meaningful difference in what the City can accomplish annually.

### 2025 Capital

As we prepare a two-year budget, the 2025 Capital Budget had already been approved by Council last year. That being said, there are some additions to the 2025 Capital Budget, mostly being items which have arisen since then. These projects are all fully funded from reserves, as the budget was already fully allocated.

The list of these additional 2025 projects is included here:

#### **2025 - Additional Projects Proposed**

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding	Notes
Engineering	City Hall Maintenance - Meeting Room A renovations, parkade security, lights	50,000	(50,000)	0		
Engineering	Fleet Purchases - Loader Snow Blower, 2 x Tandem Gravel Trucks, Skid Steers, Crack Sealing Trailer, Man basket aerial truck, 1 x Half ton (bylaw)	1,453,000	(1,390,000)	0	(63,000)	Trade ins
Engineering	Broadway Street Pedestrian Signal Relocation (Broadway/Alexandra (SIGN) and Broadway/Bradbrooke)	60,000	(52,000)	0	(8,000)	
Engineering	New Pedestrian Crosswalk Signals (Circlebrooke & Parkview)	35,000		0	(35,000)	SIG Grant
Gallagher	Compact Wheeled Loader	215,000	(215,000)	0		
Gallagher	Sports Lounge Furniture	30,000	(30,000)	0		
Landfill	Groundwater Monitoring	30,000	(30,000)	0		
Landfill	Landfill Master Plan	75,000	(75,000)	0		
Landfill	Residential Organics Program - Carts Purchase	576,495	(576,495)	0		
Parks	Heritage Heights Tennis & Pickleball Court Improvement Expanded Scope (Total Project Budget = \$320,000)	100,000	(50,000)	0	(50,000)	Contingent on partnerships
Planning	Downtown / West Broadway Redevelopment Plan	100,000	(100,000)	0		
Public Works	2025 Pavement Overlays (addtl to operating)	500,000	(500,000)	0		
Public Works	Water & Sewer Equipment - Flat Deck Trailer, Tool Trailer, Excavation Cages	130,525	(130,525)	0		
RCS	Allocation for Accessibility Plan Consultant (2026 Proj)	14,000		14,000		
Water Works	Watermain Replacement - Dalebrook Drive Intersection	500,000	(500,000)	0		
Water Works	Industrial Sampling Program Upgrades	100,000	(100,000)	0		
Water Works	QSWTP Chemical System Upgrades	160,000	(160,000)	0		
Water Works	QSWTP Security Upgrades	150,000	(150,000)	0		
Water Works	WPCP Phase 2 Critical Heating Repairs	302,100	(302,100)	0		
	<b>Totals</b>	<b>4,581,120</b>	<b>(4,411,120)</b>	<b>14,000</b>	<b>(156,000)</b>	

The 2025 additional projects include many items funded from our self-sustaining utilities and departments; these include numerous upgrades to the water system including water main replacements, carts for the upcoming Residential Organics Program, as well as various equipment purchases. The largest item on the list is the equipment purchases for fleet, which was already approved in 2024 however it has some revisions to the list since initially approved and as such is included again here.

Other items of note include a Downtown and West Broadway Redevelopment Plan, which will form a crucial pillar on which the City will plan out its growth and zoning plans to ensure

revitalization of our core areas. There is also a top up of the 2025 pavement overlay program, with the goal of ensuring we are able to address more areas in need of maintenance and resurfacing.

## 2026 Capital

The largest portion of the Capital Budget to approve falls in the 2026 year. The total dollar value of the proposed 2026 Capital Budget originally included over \$20 million in potential projects. This is typical, as the amount of construction we could do on roads alone in a year could theoretically be much, much higher than this.

Given this, it's Council's and Administration's job to go through this list with scrutiny, identifying projects that can be deferred, identifying projects that just aren't feasible, and working to get the project list down to fit within our budget.

The final proposed project list is included below, including total cost and funding sources:

### 2026 - Projects Proposed

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding	Notes
Airport	Apron 2 Pavement Rehabilitation, PAPI Light System, South Runway Joint Repair, Apron 3 Dirt Windrow, Crack Sealing, Line Painting (Total Submitted: \$455,000)	250,000		125,000	(125,000)	Dependent on CAP Funding
Airport	Annual Allocation - Terminal Building (Airport allocation and partial facilities allocation)	480,000		480,000		\$220k from facilities
Deer Park	Annual Allocation - Drainage & Irrigation	160,000		160,000		
Deer Park	Equipment - Rough mowers, runabouts / gators, greens mowers, trap rake	80,000	(80,000)	0		
Engineering	York Road West Storm Sewer Replacement (JC Beach)	450,000		0	(450,000)	York Rd Proj savings
Engineering	York Road East Culvert Replacement	160,000		0	(160,000)	York Rd Proj savings
Engineering	5th Avenue North Storm Sewer	125,000		125,000		
Engineering	Laurier Ave Storm Sewer Relocation	800,000		800,000		
Engineering	Fleet Equipment Purchases - Tandem Truck w/ Plows, Multi-purpose Tractor / Sidewalk Plow, Skid Steers, Loader Backhoe	885,000	(822,500)	0	(62,500)	Trade ins
Engineering	Landfill Road Timber Bridge Repairs	275,000	(275,000)	0		Landfill reserve
Engineering	Hwy 9 & Broadway - North Sidewalk Connectivity	20,000		20,000		
Engineering	Sidewalk Relocation - CNR Crossing on Smith Street (b/w Victoria and Dominion Ave)	15,000	(15,000)	0		
Engineering	Downtown Street Light Pole Replacement	110,000	(110,000)	0		
Engineering	Timber Bridges - Follow-up Inspection	10,000	(10,000)	0		
Engineering	New Pedestrian Crosswalk Signals (Dracup & Darlington)	75,000		75,000		
Engineering	Facilities - City Hall Rooftop AC (Tender - Dec 16, 2024)	200,000	0	200,000		Out of \$420k Facilities
Fire	Fire Truck (Urban Interface Pumper Replacement) Cost Increase (Total Project Budget = \$950,000)	450,000	(450,000)	0		\$500k from 2022 Budget
Gallagher	Arena Chiller Replacement	150,000		150,000		
Gallagher	Bobcat Buyout	60,000	(60,000)	0		
Gallagher	Fire Panel Replacement	60,000		60,000		
Gallagher	HVAC Rooftop Unit Replacement (#VU301)	130,000		130,000		
Parks	Weinmaster Pathway Paving	150,000		150,000		
Parks	Dracup Drainage Pond Fountain	30,000		0	(30,000)	Partnership contingent
Parks	Parks and Wayfinding Signage Standards Program	40,000		40,000		
Public Works	Stockpile Site Improvements - Salt Storage Shed, Parts Storage Shed, Fencing, Gates	256,000		256,000		
Public Works	Annual Road & Drainage Allocation - York Road Loan	2,500,000		2,500,000		
RCS	Accessibility Plan Consultant	50,000		36,000	(14,000)	2025 partial funding
RCS Facilities	Kinsmen Arena Metal Roof Restoration	350,000		350,000		
Transit	Access Transit Bus Replacement	180,000		180,000		
	<b>Totals</b>	<b>8,501,000</b>	<b>(1,822,500)</b>	<b>5,837,000</b>	<b>(841,500)</b>	

As can be seen, this list is mostly to be funded from the 2026 Capital Budget, with about a third of it being funded from reserves or outside sources.

The largest single item is our annual allocation to the York Road project, with this \$2.5 million going to the debt servicing for the next five years. Other similar items is a \$480,000 allocation to the Terminal building at the Airport, with a similar time horizon.

There is substantial investment in infrastructure, including storm sewer and culvert work in numerous locations, work to some of the bridges within the city limits, and street lights and safety crossings. This covers just over \$2 million of spending.

Equipment purchases make up nearly \$1.7 million, though this includes numerous items such as mowers, tandem trucks and plows, skid steers and a backhoe. The largest item included in this is an additional \$450,000 towards a fire truck (totaling \$950,000), which is a much needed piece of equipment to ensure the continued fire safety service provided to our City and surrounding area. Another item of note is an Access Transit Bus, replacing an older unit.

Parks will be getting some upgrades, including paving and signage.

Our recreation facilities will also be getting some work, particularly on the aging buildings. The Gallagher Centre will be receiving some mechanical work, and the Kinsmen Arena will have additional work done to the roof.

While the list of projects to approve is large, there are inevitably items which could not make the list due to budget constraints. Many of these items have been deferred, and a list of these projects is included here:

#### 2025/2026 - Deferred Projects

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding Notes
Deer Park	Course Beautification - Old #7 Green	15,000		15,000	
Deer Park	Course Drainage	30,000		30,000	
Deer Park	Replace Wet Well Pump and Course Pump Station	750,000		750,000	
Deer Park	Hole #13 Forward Tee Box Renovation	40,000		20,000	(20,000) Contingent on partnerships
Engineering	King Street & Hwy 9 Intersection Signalization	2,850,000		0	(2,850,000) Land Fund Sales
Engineering	National Street & Hwy 9 Intersection Upgrades	975,000		0	(975,000) Land Fund Sales
Engineering	Queen Street & Hwy 9 Intersection Upgrades	3,500,000		1,750,000	(1,750,000) UHCP
Engineering	Mayfair Avenue Upgrades (b/w Harris and Standard St)	170,000		170,000	
Engineering	51 Tupper Avenue - Back Lane Development	20,000		20,000	
Engineering	Linden Square Mall - Back Lane Drainage	70,000		70,000	
Fire	Rail Crossing Cameras	150,000		150,000	
Gallagher	Lighting Upgrades (Convention Centre, Sports Lounge, Kitchen, Commons Areas)	75,000		75,000	
Gallagher	2nd Floor Concept Design Options	115,000		115,000	
Gallagher	Exterior Sidewalk Replacements	30,000		30,000	
Parks	East Broadway Pathway Lighting (Hwy 9 to Lawrence)	60,000		60,000	
Parks	Bench-fit Station Signage	25,000		25,000	
Parks	Logan Green Fit Park	150,000		150,000	
Parks	Silver Heights, Waterloo & SIGN Park - Picnic Pads	75,000		75,000	
RCS Facilities	Godfrey Dean Exterior and Grounds Improvements	65,000		65,000	
RCS Facilities	Godfrey Dean / Land Titles Reroof Project	450,000		450,000	
RCS Facilities	Land Titles Flooring Replacement	40,000		40,000	
	<b>Totals</b>	<b>9,655,000</b>	<b>0</b>	<b>4,060,000</b>	<b>(5,595,000)</b>

These items are ones which Council and Administration will likely be bringing back to future years for consideration. Many of these are all important projects, but due to funding constraints they cannot be completed in the 2025/2026 Capital Budget.

The largest of these projects are infrastructure improvements to major intersections in the City, but are contingent on outside events.

The King Street & Highway 9 intersection will need to be completed in conjunction with land sales and development in the Roundhouse subdivision, and land sales will fund part of this at that time.

The Queen Street & Highway 9 intersection is absolutely a priority for the City to manage, but upgrades such as signalization require Provincial Government approval and funding commitments as it is a Provincial highway. These commitments are not secured at this time, and as such, the project is deferred; when we are able to secure them, funding will be made a priority to achieve this important project.

There is a significant upgrade needed at the well house that supplies water to Deer Park, and while this is important, it has been deferred until funding is available.

Recreation facilities are also high on the list, with numerous important maintenance items on this list as well for future consideration, such as roof work and flooring work. Parks upgrades are also prominent on this list, and will be brought back to future budgets for consideration.

Aside from deferred projects, there are also several projects that likely will not be feasible to complete in the short term, and will not be proceeding at this time. The list of these is below:

**2025/2026 - Projects Not Going Forward**

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding Notes
Engineering	Dunlop Street West Back Lane Development	116,000		116,000	
Engineering	Husky Road Timber Bridge Replacement	2,350,000		2,350,000	
Engineering	York Lake Road Reconstruction	2,600,000		2,600,000	
Gallagher	Curling Rink Sound System Upgrades	100,000		100,000	
RCS Facilities	Gloria Hayden Common Area Upgrades	40,000		40,000	
<b>Totals</b>		<b>5,206,000</b>	<b>0</b>	<b>5,206,000</b>	<b>0</b>

The largest of these projects is reconstruction of York Lake Road. This is an estimated cost of approximately \$2.6 million, which is a substantial cost. The work would be substantial, and due to the length of the road the cost to do so is quite high. This amount, being as substantial as it is, would allow us to resurface approximately 5 kilometers of roadways within the City, and would be a higher priority. As such, this project likely is not feasible.

The second largest item on here is replacing the bridge on Husky Road. This bridge, an old timber bridge along the eastern side of the City, was previously damaged in a motor vehicle accident and has had significant weigh restrictions placed on it after repairs. It is likely that the City could decommission this bridge in the future, as costs will continue to rise to replace it, and the fact is that the road does not serve too many residents, as it is a former grid road that belonged to the R.M.

These are far from complete descriptions in each Capital Budget category, and the full project list is attached together included in Attachment 3.

## **Operating Budget – 2025**

Attachments 1 & 2 include the Operating Budget Submission and the Operating Budget Summary. The Operating Budget Submission is a more in depth look at the various departmental budgets as well as a summary of what services those departments perform, with the summary being a “one pager” of the budget as a whole.

The overall increase in taxation to fund the City’s operations is 2.06%. This includes everything from Public Works, Parks, RCMP, and every other non-utility department.

With regards to major impacts to the budget, there are numerous items which will be explained below, highlighting significant departmental changes.

### **Significant Items**

#### **Revenues**

Our overall revenues are estimated to be up from the prior year, with the biggest non-tax changes coming from our Crown Surcharges and our Municipal Revenue Sharing Grant.

The Crown Surcharges are a fee on the SaskPower/SaskEnergy bills, which are expected to be higher this year based on trending usage and rates. The municipal revenue sharing is a portion of PST that the province shares with municipalities – this amount is based on the results from two prior years, and with the various stimulus spending as well as cost increases over the past few years. PST revenues at the province have been higher and thus our allocation from this has risen.

These two items account for \$523,000 of increased revenues for the City.

#### **Corporate Services**

This includes finance, IT, human resources, the City Manager’s and City Clerk’s office, and overall administration of the city. There is one item that is responsible for the bulk of the increase here, which is our contribution to Sask Housing, which the City is partnered with.

There are a few main areas of increase here, including two new positions. The first of these positions is a Communications Coordinator; this is a role that will support the Mayor and Council with their communications efforts, including with higher orders of government in order to advocate for the needs of our City. Further, this role will assist in tying together the City’s various communications platforms to form a more coherent and well-rounded program to get our message out to the many residents and users of City services.

The second new position is a staff accountant in Finance, with this position allowing for more timely financial reporting and analysis on our operations. This position’s cost will be offset via attrition in the future.



A third new position was cut from the budget, which was a part-time bylaw enforcement officer. This position would generally help cover the more regular bylaw enforcement calls we receive at the City for things like untidy premises complaints, parking, noise and other bylaw enforcing activities. The goal with this would be to handle more of these types of things as our Community Safety Officers are increasingly being called to handle issues related to houselessness and social support. However, the City has been successful in securing grant funding to support this area through different means in the next year. As such, the part-time officer position was removed from the budget.

Another large area of cost increase here is our contribution to Sask Housing, whereas the City contributes a share of the increasing costs associated with the Sask Housing units within the City. This has risen two years in a row, and we are expecting it to flatten out after 2025.

Software costs also continue to escalate, with nearly every modern software platform now being a subscription service compared to the traditional purchase of software scenario.

### Protective Services

Our Federal contract with the RCMP continues to increase, adding \$270,000 to the costs for our policing service. There continues to be updating and modernization of equipment within the RCMP, which should continue to assist the officers to maintain the safety of our City.

The Fire Department is also an area of cost increase, with rising costs to be offset with increased Fire Service Fee revenue. This is a new fee charged when call-outs require overtime and extra crew requirements – traditionally, this is a cost the City has absorbed. Going forward the fees will cover these excess costs.

### Cemetery

Costs at the Cemetery are down substantially this year due to staff allocation. It is our Parks staff who perform the majority of the work at the Cemetery, and their time is allocated based on where they perform the work (i.e.: grass cutting, maintaining sports fields, cemetery).

The allocation to the Cemetery has been reduced this year to reflect the lower average over the last few years.

All excess proceeds in the Cemetery are applied to future perpetual care funding.

### Deer Park

There are substantial changes at Deer Park for the 2025 budget year. After signing a new operator / pro contract, the City now has some new revenue streams at the course. These include Cart Rentals and Driving Range Fees, primarily.

Offsetting this are increased contractor costs as well as lease payments on the cart fleet. Once paid off, the cart fleet will generate substantial net revenues for the City.

Other increased costs include extra snow removal and utility costs at the Clubhouse, as it is open year-round, though these are offset by the rental of the restaurant to the Owl's Nest.

An additional staff member out at the course was initially included in the budget, but this position was not granted in order to contain costs.

### Recreation Facilities

Our RCS Facilities department includes our indoor recreation facilities excluding the Gallagher Centre.

This is a strange year for this department, as there is substantial construction work happening at the Kinsmen Arena currently and as such, it will be closed for 9 months of the year. The revenues and expenses have been updated to reflect this, however revenues do drop more than costs as the building will still be lit and heated and cared for during this construction, so the expenses do not fully go away while the revenues do.

Another significant change here is reallocating a staff member from Facility Maintenance – this position has been moved to the Gallagher Centre to better reflect where the majority of the work is performed.

### Parks

While Parks is a large budget, there is not significant cost increases in this area.

The costs overall are not greatly changed, however our allocation of staff time has changed to better reflect where the staff are, on average, spending their time. When staff spend time cutting grass, working on pest control, or doing other things it is costed to that particular area.

### Transit

This is an area where we continue to see increases in costs; our contract to our operator (SaskAbilities) is increasing.

The budget for Transit has been increased to closer match actual spending, however we will be reviewing the service delivery in this area to attempt to find a path forward that can contain costs.

### Gallagher Centre

Gallagher Centre is similar to Parks – this is a department with a large budget, but there are not many significant changes to the operations or costs in the 2025 budget.

Revenues remain largely unchanged, and the biggest two changes in costs are moving a team member from RCS Facilities to the Gallagher Centre for costing purposes (though this is a cost neutral item), and the other item is staff hour allocations which have been updated to properly reflect where staff spend their time within the Gallagher Centre.

## Engineering & Asset Management

Cost increases within Engineering are for the most part to allow for increased power rates for street lighting and increased materials cost for pole replacements, as well as to allow some extra maintenance funding for the many new solar pedestrian crosswalks in the city.

## Planning, Building Services & Economic Development

There has been a small uptick in building permits, and this is showing up here in revenues.

From an Economic Development and Airport standpoint, we are continuing to work to allow proper funding for maintenance of the airport and its associated costs. There are often ongoing capital and repair needs to manage at the airport, and we continue to pursue grant funding to offset this.

## Public Works & Landfill, Garbage, Recycling

This is one area that has seen a larger increase, and it is no surprise why.

The cost of snow removal continues to rise as we adjust to years with increased levels of snowfall. The five-year average is used to determine potential costs to budget for the current year, and this has added over \$50,000 to the budget for this.

Street and road paving is another area, increasing over \$200,000 to keep up with increased construction costs as well as to hopefully be able to increase the annual overlay programs to address growing concerns about the roadway conditions. This was a targeted area, knowing that the average condition of the roads in the City are continuing to deteriorate and this is something we wanted to address.

Public works also manages the budgets for the Landfill, garbage (refuse), and recycling collection.

These budgets are net zero, as they are run as a utility. This means that they have their own revenues and expenses, and a profit. This projected profit goes to reserves in its entirety, to cover future capital projects. For example, the Landfill profits between \$600,000 and \$1,000,000 on average a year, but has large capital outlays such as a new landfill cell at an estimated cost of \$7-10 million in five years – it requires an annual surplus, otherwise it would not be able to operate into the future.

Our Landfill fees were recently increased in order to generate the surplus reserves needed for the new Landfill cell that will be constructed in the not too distant future.

The Refuse and Recycling budgets also have some exciting changes to them. Refuse will now include the new Organics program as approved by Council in December, with the ultimate goal of diverting the many tons of yard waste that ends up in the landfill. This will have the long-term effect of extending the useful life of our landfill cells, deferring large capital costs until they are absolutely necessary. In addition to this, there are decreases in the costs to our recycling program, also approved by Council in December.

## Environmental Services

Our water utility is the largest of the self-sustaining utilities, with over \$14 million of planned revenue. This budget includes an increase to the water rates as approved by Council in December, but a larger portion of the increase to revenue this year is from estimated usage from our largest industrial users, two of which will be using almost 50% of the total water for the City.

This increased revenue from industrial expansion is crucial in expanding our water and sewer main replacement programs, which have associated cost increases. At the previous pace of replacement, it would take over 100 years to get through all the older water and sewer mains, and some of these are already quite old and ready for replacement.

Further to the replacement programs, the additional revenue will allow the City to perform necessary upgrades to water and wastewater treatment, as well as the distribution system, to ensure safe drinking water for the residents of Yorkton far into the future.

There are other increased costs as well, including a new staff member on the meters' side. This new position will be responsible for meeting legislated requirements for backflow monitoring and inspections, as well as assisting with the increased main replacement programs to ensure the integrity of our water system is not impacted during large construction projects.

Overall, the Water Utility will be putting a large amount into reserves from this operating budget (estimated at over \$6 million) however, this will be used towards capital projects, with estimated projects in the tens of millions of dollars, not including our Wastewater Treatment Plant Renewal Project which is currently in the planning phase.

## **FINANCIAL IMPLICATIONS**

The City is required by legislation to have a balanced budget. The spending proposed in this budget must be offset by revenues, and this is typically in large part from taxation. Taxation provides approximately half of the funds required for the City to operate. Our next largest sources of funding are utility fees, user fees, and grants and revenues from other orders of government.

As mentioned, the impact to the average residential homeowner will be approximately \$7.10 per month, or roughly twice that for an equally valued commercial property.

## **COMMUNICATION PLAN**

As has been our practice, the package included with this report was made public on our website earlier today, along with the budget submission presentation, which will be posted permanently on the website. This presentation has been updated to be much more readable and easier to follow for the general public.

The budget information will be posted until the following Council meeting for feedback to be collected on our website or by direct communication with us at the City. We encourage all

questions by phone, email or through our website feedback form, available on [www.yorkton.ca/budget](http://www.yorkton.ca/budget), which will be linked off our main page, and on social media.

### **OPTIONS**

1. That Council proceed with garnering public feedback on the initial 2025 Operating and 2025/2026 Capital Budget draft as presented by the Director of Finance, and further direct Administration to bring a subsequent budget report to the March 3, 2025 Council Meeting to consider for adoption.
2. Other direction as Council deems appropriate.

### **RECOMMENDATION**

1. That Council proceed with garnering public feedback on the initial 2025 Operating and 2025/2026 Capital Budget draft as presented by the Director of Finance, and further direct Administration to bring a subsequent budget report to the March 3, 2025 Council Meeting to consider for adoption.



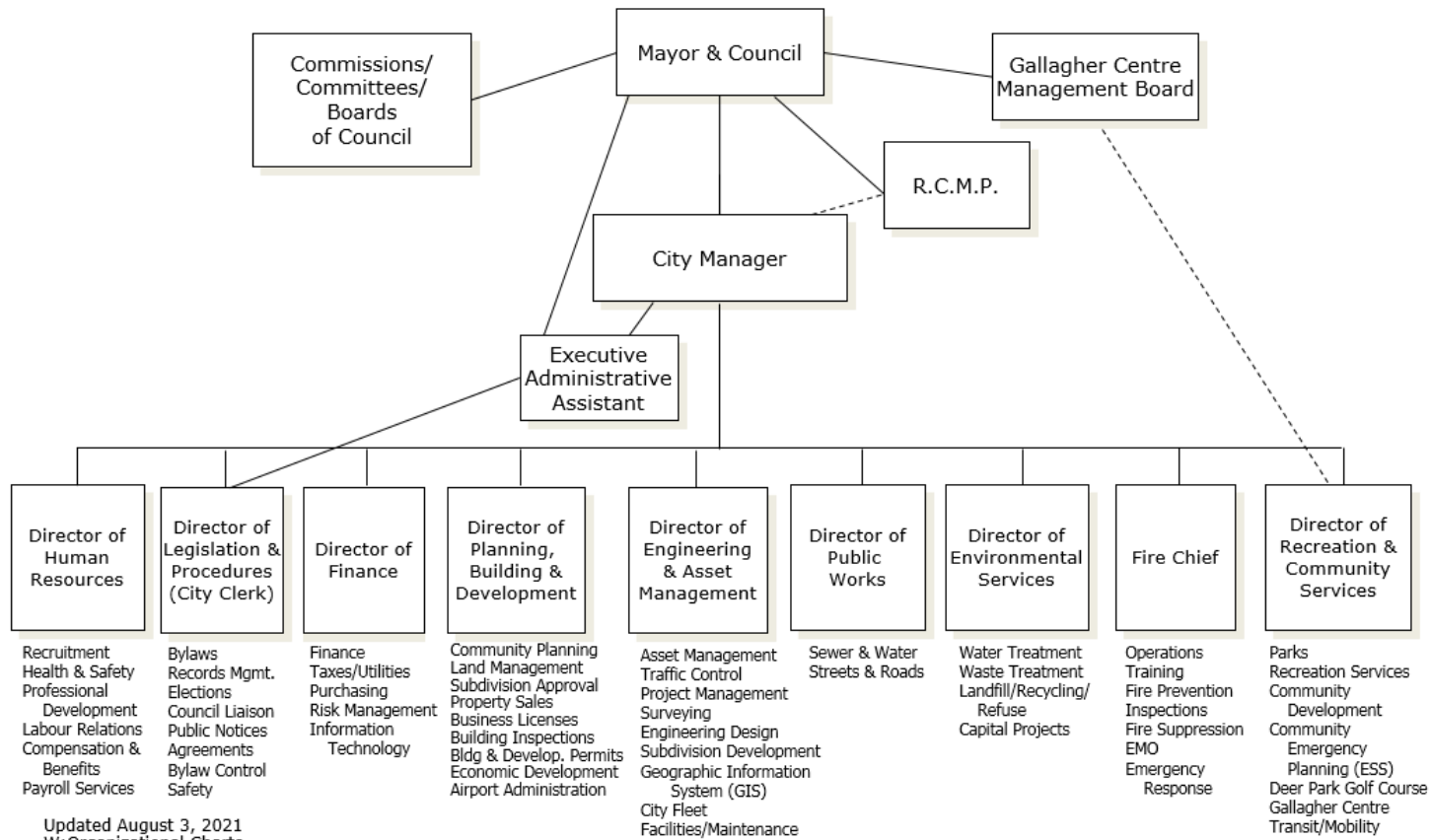
# City Budget 2025

## Operating & Capital

Presented to Council – February 6, 2025

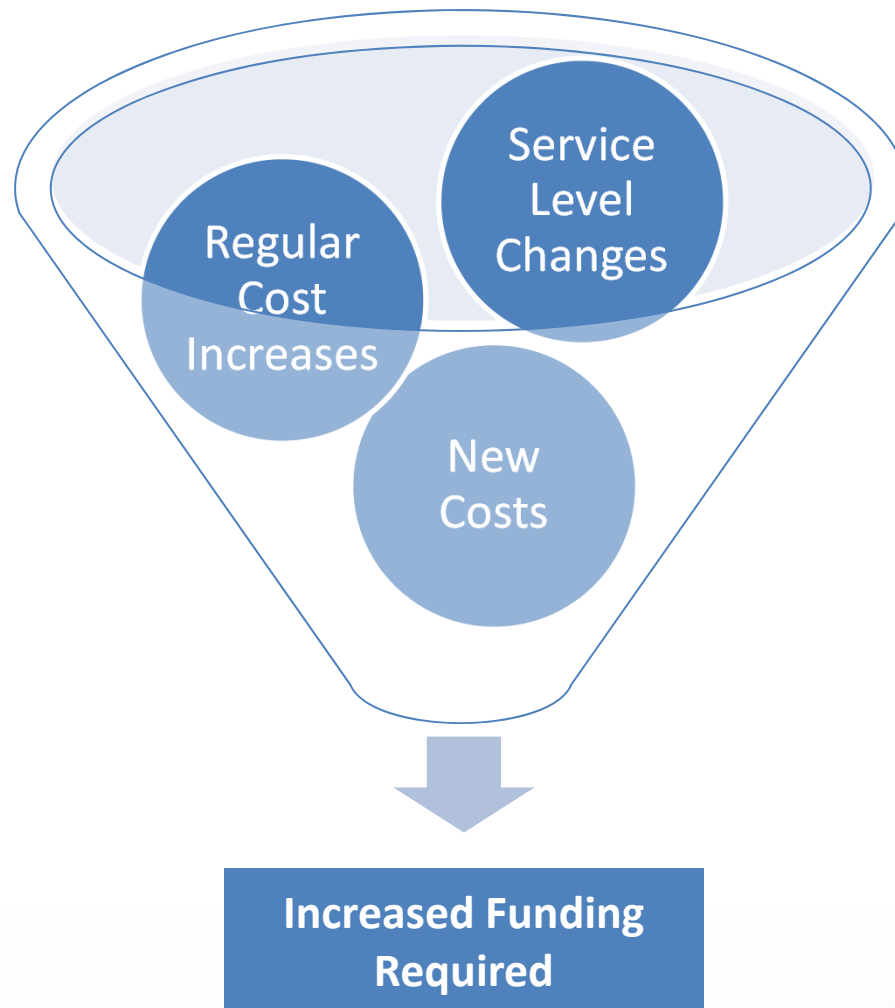
# Operating Budget – The Means to Provide Services

## City of Yorkton - Organizational Structure



Updated August 3, 2021  
 W:Organizational Charts

# Operating Budget – Cost Model





# Operating Budget – What’s Changed?

## Service Levels:

Status Quo+  
(October 2024  
CPI = 2.5%)

## Wages:

4.5% increase estimate  
(negotiations pending)

## Public Works:

Increase streets and  
roads budget

## Staffing:

3 new positions

## RCMP Contract:

Cost increase

Requested  
Tax Increase

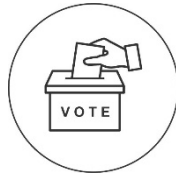
2.06%

# General Revenue

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenue</b>					
Taxes including Grants In Lieu	27,895,994	29,029,649	30,419,541	1,389,892	4.79%
Tax Losses	(8,172)	(100,000)	(100,000)	0	0%
Interest Income and Tax Penalties	1,951,372	520,000	500,000	(20,000)	-3.85%(1)
Crown Surcharges	3,517,916	3,360,000	3,600,000	240,000	7.14%(2)
Municipal Operating Grant	3,345,201	3,767,000	4,050,000	283,000	7.51%(3)
	<u>36,702,311</u>	<u>36,576,649</u>	<u>38,469,541</u>	<u>1,892,892</u>	<u>5.18%</u>

Variances:	
(1)	Decrease in tax penalties to reflect average, interest rate decrease
(2)	Increased to match 2024 projection
(3)	Increase in revenue sharing estimate

# Legislative



## Administers:

Election



Support & training for Council objectives



Council receptions/committees



Local grants (YBID, Film Festival, Art gallery and Tourism facility rents, youth rec facility rebates) and donations



# Corporate Services

# Corporate Services

Provides support for city-wide services

## *City Clerk's Office*

- Records management – policies/bylaws/minutes
- Council admin – meetings/agendas/elections
- Committee administration
- Legal matters
- Privacy and access to information
- City-wide contract administration
- Land leases
- Bylaw services (traffic, parking, property standards and enforcement)
- City-wide safety programs and administration



# Corporate Services

## *Human Resources*



- Recruitment and onboarding of new employees
- Corporate learning and development strategy
- Workforce planning
- Payroll and benefits administration
- OH&S programming, COR certification
- Administration and management of disability claims (WCB, STD, LTD)
- Employee relations, performance management and discipline
- Unionized relations and the bargaining cycle

## *Finance & IT*



- Budget
- Property tax (assessment and enforcement)
- Utility billing administration and collections
- Accounts payables, receivables, city-wide payment processing
- Financial reporting and treasury management
- Insurance and risk management
- City-wide IT services, security, network and delivery

# Corporate Services

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Leased Land	25,433	25,000	25,000	0	0.00%
Office Services	54,724	51,000	56,000	5,000	9.80%
Bylaw Services	94,820	72,000	72,000	0	0.00%
Parking Fees	18,315	18,000	18,000	0	0.00%
	<u>193,293</u>	<u>166,000</u>	<u>171,000</u>	<u>5,000</u>	<u>3.01%</u>
<b>Expenses</b>					
City Manager/City Clerk	580,040	647,082	698,980	51,898	8.02%(1)
Human Resources	638,131	700,379	740,171	39,792	5.68%(2)
Finance/Information					
Technology	1,214,222	1,295,682	1,399,559	103,877	8.02%(3)
City Administration	1,002,555	1,068,900	1,161,250	92,350	8.64%(4)
City Owned Property	775	10,000	10,000	0	0.00%
Bylaw	381,988	404,814	428,121	23,307	5.76%
Parking	15,022	15,300	15,400	100	0.65%
	<u>3,832,733</u>	<u>4,142,157</u>	<u>4,453,480</u>	<u>311,323</u>	<u>7.52%</u>
<b>Net Expenses over Revenue</b>	<u><u>3,639,441</u></u>	<u><u>3,976,157</u></u>	<u><u>4,282,480</u></u>	<u><u>306,323</u></u>	<u><u>7.70%</u></u>

# Corporate Services (continued)

	Variations:
(1)	Includes new Communications Manager position
(2)	Software cost increase
(3)	Includes new Staff Accountant position
(4)	Increase in Sask Housing loss projected; increase in software costs



# Legislative

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Expenses</b>					
Council training, travel & remuneration	266,973	284,881	299,992	15,111	5.30%(1)
City promotional	21,338	20,000	23,000	3,000	15.00%
Office expense	154,742	113,225	113,999	774	0.68%
Election expense	240	6,000	7,000	1,000	16.67%
Receptions & recognitions	7,880	9,000	12,000	3,000	33.33%
Grants and donations	255,248	287,500	286,077	(1,423)	-0.49%
Facility rebates	182,503	161,500	161,500	0	0.00%
	<u>888,924</u>	<u>882,106</u>	<u>903,568</u>	<u>21,462</u>	<u>2.43%</u>

## Variances:

- (1) Tied to MLA compensation (3% increase); increase in training and travel costs



# Fire Protective Services

# Fire Protective Services

## Provides:



- Fire suppression for the City, RM of Wallace, RM of Orkney and York Lake (24 hour availability)
- Vehicle accident rescue and response
- Emergency medical response support
- Prevention (fire drills, CO<sub>2</sub> detection)
- Manages mass alert system city-wide (Voyent Alert)
- Public education and equipment safety programs
- Fire inspections (residential, commercial, industrial)
- Emergency management (EMO) for the City and Fire Hall acts as Emergency Operations Centre
- Hazardous material response
- Train derailment response

# Fire Protective Services

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Fire Service Fees	82,066	77,500	107,500	30,000	38.71%(1)
Fire Service Agreements	424,288	425,000	490,000	65,000	15.29%(2)
	<u>506,354</u>	<u>502,500</u>	<u>597,500</u>	<u>95,000</u>	<u>18.91%</u>
<b>Expenses</b>					
Administration	591,597	575,212	658,488	83,276	14.48%(3)
Prevention & Education	3,892	15,300	10,300	(5,000)	-32.68%
Operations & Suppression (IAFF)	2,375,691	2,386,823	2,460,035	73,212	3.07%
Training	27,195	34,000	32,000	(2,000)	-5.88%(4)
Equipment	296,553	307,620	329,200	21,580	7.02%(4)
Hall Maintenance	138,881	124,310	135,600	11,290	9.08%(4)
Emergency Measures	17,660	24,135	18,500	(5,635)	-23.35%(4)
	<u>3,451,470</u>	<u>3,467,400</u>	<u>3,644,123</u>	<u>176,723</u>	<u>5.10%</u>
<b>Net Expenses over Revenue</b>	<u>2,945,116</u>	<u>2,964,900</u>	<u>3,046,623</u>	<u>81,723</u>	<u>2.76%</u>

# Fire Protective Services(continued)

	Variations:
(1)	Increase in fee for service from updated bylaw
(2)	Estimate based on prior years actual
(3)	Fully staffed with 2 Deputy Chiefs, communication equipment fee increase
(4)	Increases / decreases to bring closer to actual spending



# RCMP



# RCMP

## Provides:



- 24-hour policing service with a 28 member force
- Public education programs (bike rodeo, positive ticketing, driving without impairment)
- VTRA (Violent Threat Risk Assessment – school resource)
- GIS (plain clothes unit, warrant writing, drug enforcement)
- Police and Crisis Team (assists with mental health calls, community service needs, liaise with Yorkton Hospital)
- Crime Reduction Unit (warrants executions, offender compliance checks)
- Events monitoring/parade escorts
- School zones and traffic enforcement
- King's Bench security
- Criminal record checks
- Victim services



# RCMP

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Court fines & criminal record checks	177,616	230,000	210,000	(20,000)	-8.70%
Rent agreement	61,815	61,197	61,197	0	0.00%
Provincial Government funding	341,550	343,000	350,000	7,000	2.04%
	<u>580,982</u>	<u>634,197</u>	<u>621,197</u>	<u>(13,000)</u>	<u>-2.05%</u>
<b>Expenses</b>					
Administration	773,845	895,871	902,716	6,845	0.76%
Federal Contract	<u>5,182,529</u>	<u>5,450,000</u>	<u>5,700,000</u>	<u>250,000</u>	<u>4.59%(1)</u>
	<u>5,956,375</u>	<u>6,345,871</u>	<u>6,602,716</u>	<u>256,845</u>	<u>4.05%</u>
<b>Net Expenses over Revenue</b>	<u><u>5,375,393</u></u>	<u><u>5,711,674</u></u>	<u><u>5,981,519</u></u>	<u><u>269,845</u></u>	<u><u>4.72%</u></u>

Variances:	
(1)	RCMP contract price increase
	Does not include retro pay (approx. \$1m)



# Cemetery

## Provides:



- Casket, cremation and columbarium interments



- Coordinate plot sales and buy-back programs, permit applications

- Site preparation



- Maintenance services (grass cutting, flowers, snow removal, tree pruning, ground levelling)



# Cemetery

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Sales, permits & fees	189,935	215,000	222,000	7,000	3.26%
	<u>189,935</u>	<u>215,000</u>	<u>222,000</u>	<u>7,000</u>	<u>3.26%</u>
<b>Expenses</b>					
Salaries & Benefits	86,897	126,100	81,658	(44,442)	-35.24%(1)
Utilities	8,943	15,672	15,422	(250)	-1.60%
Maintenance & Equipment	95,071	101,000	106,000	5,000	4.95%
	<u>190,912</u>	<u>242,772</u>	<u>203,080</u>	<u>(39,692)</u>	<u>-16.35%</u>
<b>Net Expenses over Revenue</b>	977	27,772	(18,920)	(46,692)	-168.13%
<b>Transfer to / from Reserve</b>	<u>12,226</u>	<u>10,000</u>	<u>18,920</u>	<u>8,920</u>	<u>100.00%</u>
	<u><u>13,202</u></u>	<u><u>37,772</u></u>	<u><u>(0)</u></u>	<u><u>(37,772)</u></u>	<u><u>-100.00%</u></u>

## Variance:

- (1) Less staff time allocated; more closely matches 5 year average

# Deer Park



- 18 hole full service golf course



- Pro shop, clubhouse, food and beverage services



- Tournament hosting
- Junior, Adult, and Senior programs
- Maintenance (irrigation, grass cutting, course repairs)



# Deer Park

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Fees, season passes & tournaments	571,513	558,000	604,500	46,500	8.33%
Cart rental, driving range fees	0	0	230,000	230,000	0.00%(1)
Concession rent	7,500	36,000	36,000	0	0.00%
	<u>579,013</u>	<u>594,000</u>	<u>870,500</u>	<u>276,500</u>	<u>46.55%</u>
<b>Expenses</b>					
Administration	128,671	142,000	234,500	92,500	65.14%(2)
Golf Course	520,131	530,750	569,501	38,751	7.30%(3)
Clubhouse	64,981	75,600	92,500	16,900	22.35%(4)
Fleet equipment	118,000	125,000	293,000	168,000	134.40%(5)
	<u>831,783</u>	<u>873,350</u>	<u>1,189,501</u>	<u>316,151</u>	<u>36.20%</u>
<b>Net Expenses over Revenue</b>	<u>252,770</u>	<u>279,350</u>	<u>319,001</u>	<u>39,651</u>	<u>14.19%</u>

## Deer Park(continued)

	Variances:
(1)	New revenue sources: cart rental and driving range
(2)	New contractor arrangement – offset by revenue
(3)	Annual staff increases, materials and supply cost increases
(4)	Increase for snow removal / janitorial throughout winter
(5)	Increase due to cart lease payments

# Library



## Provides:



Library services contracted through Parkland Regional Library/Yorkton Public Library (books, movies, digital resources, library loans, internet provision)



Our budget provides for the annual levy, library programming activities and operations of the building including:



- Utilities
- Rental rooms
- Janitorial
- Snow removal
- Security

# Library

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Rental income	15,231	7,000	9,000	2,000	22.22%
Fees and other revenue	8,196	15,000	15,000	0	0.00%
	<u>23,428</u>	<u>22,000</u>	<u>24,000</u>	<u>2,000</u>	<u>9.09%</u>
<b>Expenses</b>					
Building & maintenance	169,386	191,283	192,533	1,250	0.65%
Materials	87,723	46,200	48,500	2,300	4.98%
Regional levy requisition	338,000	390,000	390,000	0	0.00%
	<u>595,109</u>	<u>627,483</u>	<u>631,033</u>	<u>3,550</u>	<u>0.57%</u>
<b>Net Expenses over Revenue</b>	<u><u>571,681</u></u>	<u><u>605,483</u></u>	<u><u>607,033</u></u>	<u><u>1,550</u></u>	<u><u>0.26%</u></u>

# RCS - Admin

## Provides:



- General RCS dept-wide administration
- Contract and agreements management
- Community and Culture programs (fitness, activities, summer programming, park parties)
- Heritage and archives
- Sask lottery grant administration to community
- Deer Park marketing, administration and cash reporting
- Cemetery finance and administration





# RCS - Admin

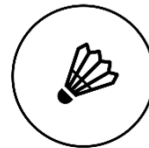
	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Fees	66,517	73,500	81,500	8,000	10.88%
Grant revenue	205,858	209,319	198,644	(10,675)	-5.10%(1)
	<u>272,375</u>	<u>282,819</u>	<u>280,144</u>	<u>(2,675)</u>	<u>-0.95%</u>
<b>Expenses</b>					
Administration	382,598	366,085	379,483	13,398	3.66%
Heritage	23,187	31,095	32,919	1,824	5.87%
Programming	444,636	457,592	468,225	10,633	2.32%
	<u>850,420</u>	<u>854,772</u>	<u>880,627</u>	<u>25,855</u>	<u>3.02%</u>
<b>Net Expenses over Revenue</b>	<u>578,045</u>	<u>571,953</u>	<u>600,483</u>	<u>28,530</u>	<u>4.99%</u>

	<b>Variances:</b>
(1)	Haven't received Heritage Grant in several years

# RCS - Facilities

## Provides:

Preventative, reactive maintenance, capital upgrades, janitorial services and snow removal for facilities including:



- *Godfrey Dean/Land Titles* – facility rentals, strategic partnerships (Art Gallery, Arts Council, Film Festival)
- *Gloria Hayden* – sport and recreation programming, gym rentals
- *Tourism/Chamber*
- *Library*
- *Kinsmen Arena*
- *Deer Park Clubhouse*
- *Outdoor man-made structures*



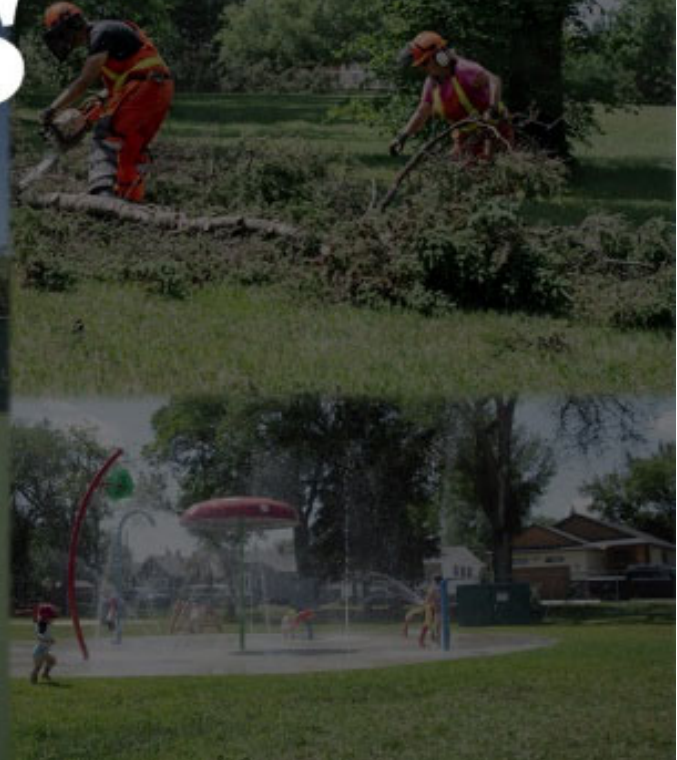
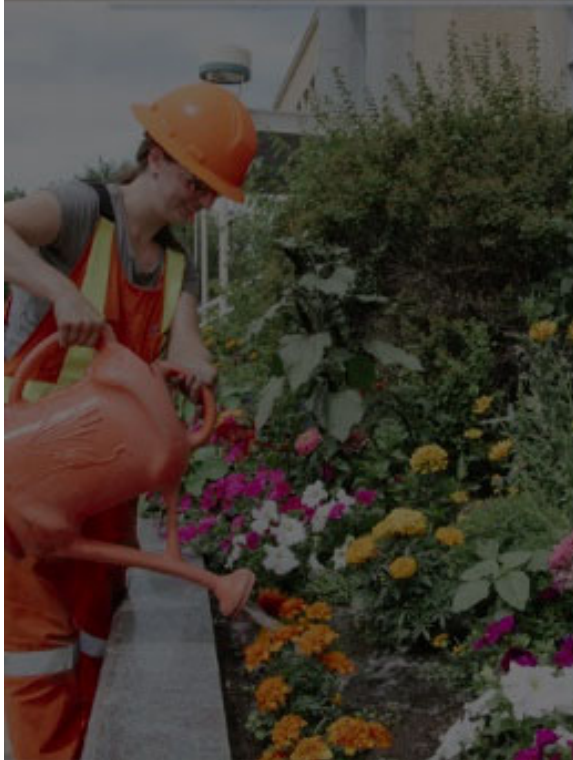
# RCS – Facilities

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Godfrey Dean	59,080	59,000	59,000	0	0.00%
Kinsmen Arena	286,566	290,750	104,700	(186,050)	-63.99%(1)
Gloria Hayden	66,428	56,000	53,000	(3,000)	-5.36%
Tourism	14,539	32,000	32,000	0	0.00%
	<u>426,613</u>	<u>437,750</u>	<u>248,700</u>	<u>(189,050)</u>	<u>-43.19%</u>
<b>Expenses</b>					
Godfrey Dean	62,149	79,400	80,400	1,000	1.26%
Kinsmen Arena	320,031	314,578	189,850	(124,728)	-39.65%(1)
Gloria Hayden	128,875	128,030	134,866	6,836	5.34%
Facility Maintenance	222,408	253,160	166,697	(86,463)	-34.15%(2)
Tourism	19,926	34,200	34,450	250	0.73%
	<u>753,389</u>	<u>809,368</u>	<u>606,263</u>	<u>(203,105)</u>	<u>-25.09%</u>
<b>Net Expenses over Revenue</b>	<u>326,775</u>	<u>371,618</u>	<u>357,563</u>	<u>(14,055)</u>	<u>-3.78%</u>

Variances:	
(1)	Closing of the Kinsmen Arena (3 months operations)
(2)	Position moved over to GC (Arena / Maint Manager)



# Parks



# RCS - Parks

## Provides:



- City-wide green space and park management
- Urban forestry (tree trimming, debris, maintenance of 20,000+ trees)



- Grass cutting (city-wide, over 550 acres)
- Horticulture and beautification (shrubs/flowers)
- Sportsfields maintenance (ball diamonds, soccer fields, disc golf course, tennis courts)
- Playgrounds (8), spray parks (3), outdoor rinks (5), skate park, dog park



- Pathways (9.6 km paved, 9.9 km unpaved) (includes snow removal and maintenance)
- Pest control (weeds, tree worms, mosquitoes, Dutch Elm disease, gophers)

# RCS - Parks

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Parks/Ball Diamonds	41,849	74,000	64,250	(9,750)	-13.18%(1)
Other outdoor	8,071	15,750	12,250	(3,500)	-22.22%(1)
	<u>49,920</u>	<u>89,750</u>	<u>76,500</u>	<u>(13,250)</u>	<u>-14.76%</u>
<b>Expenses</b>					
Administration	440,138	478,740	607,832	129,092	26.96%(2)
Parks maintenance	289,761	245,350	277,289	31,939	13.02%(3)
Grass cutting	323,875	378,760	322,107	(56,653)	-14.96%(3)
Forestry	339,177	294,600	273,915	(20,685)	-7.02%(3)
Soccer fields	55,635	37,200	48,213	11,013	29.60%(3)
Horticultural	116,138	146,750	122,658	(24,092)	-16.42%(3)
Pest control	33,726	46,250	37,582	(8,668)	-18.74%(3)
Ball diamonds	136,258	101,800	123,745	21,945	21.56%(3)
Outdoor facilities	110,737	154,065	118,086	(35,979)	-23.35%(3)
	<u>1,845,443</u>	<u>1,883,515</u>	<u>1,931,425</u>	<u>47,910</u>	<u>2.54%</u>
<b>Net Expenses over Revenue</b>	<u>1,795,523</u>	<u>1,793,765</u>	<u>1,854,925</u>	<u>61,160</u>	<u>3.41%</u>

Variances:	
(1)	Decrease to closer align with average
(2)	Staff benefits coded here instead of allocated
(3)	Changes to allocation of staff time to better reflect averages

# Transit

## Provides:



- Contracted service through SaskAbilities
- RCS supervises contract, administration
- Maintenance of transit vehicles and stops/shelters



# Transit

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Grants	53,696	55,000	55,000	0	0.00%
Transit revenue	83,051	53,200	59,000	5,800	10.90%
	<u>136,747</u>	<u>108,200</u>	<u>114,000</u>	<u>5,800</u>	<u>5.36%</u>
<b>Expenses</b>					
Maintenance and Insurance	88,069	98,500	98,500	0	0.00%
Operating Costs	510,838	452,717	514,381	61,664	13.62%(1)
	<u>598,907</u>	<u>551,217</u>	<u>612,881</u>	<u>61,664</u>	<u>11.19%</u>
<b>Net Expenses over Revenue</b>	462,160	443,017	498,881	55,864	12.61%
<b>Transfer to Reserves</b>	<u>19,000</u>	<u>21,000</u>	<u>27,500</u>	<u>6,500</u>	<u>30.95%</u>
	<u><u>481,160</u></u>	<u><u>464,017</u></u>	<u><u>526,381</u></u>	<u><u>62,364</u></u>	<u><u>13.44%</u></u>

## Variances:

- (1) Increase to reflect actuals (fuel, contracted services, repairs, shelter maintenance)





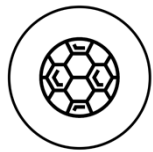
# Gallagher Centre

# Gallagher Centre

## Provides:



- Community programs (drop in sports, public skating, walking tracks)
- Sport, recreation and event hosting
- Aquatic programs, rentals and swimming lessons



- Ice surfaces (hockey arena, curling rink)
- Convention Centre (small – large meetings, conferences, weddings, catering)
- Exhibition grounds, grandstand, agricultural events



# Gallagher Centre

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
General fees & commissions	258,818	288,300	272,846	(15,454)	-5.36%
Agri-Pavillion	11,591	15,500	18,000	2,500	16.13%
Ice rentals	345,099	362,000	375,000	13,000	3.59%
Room rentals	63,706	70,000	65,000	(5,000)	-7.14%
Convention centre & concession	204,808	265,000	252,000	(13,000)	-4.91%
Curling rink	59,799	58,000	58,500	500	0.86%
Flexi-Hall	131,441	143,000	172,500	29,500	20.63%
Grounds & parking lot	9,705	12,000	5,000	(7,000)	-58.33%
Waterpark	615,587	707,000	727,250	20,250	2.86%
	<u>1,700,554</u>	<u>1,920,800</u>	<u>1,946,096</u>	<u>25,296</u>	<u>1.32%</u>
<b>Expenses</b>					
Administration	540,071	555,331	689,912	134,581	24.23%(1)
Agri-Pavillion	70,230	64,864	61,000	(3,864)	-5.96%(2)
Arena	465,721	486,771	482,650	(4,121)	-0.85%(2)
Building maintenance and utilities	728,323	759,890	772,950	13,060	1.72%
Janitorial	507,815	426,853	462,000	35,147	8.23%(2)
Convention centre & concession	133,282	144,429	151,500	7,071	4.90%
Curling rink	17,243	32,157	34,000	1,843	5.73%
Flexi-Hall	58,018	62,540	71,500	8,960	14.33%(2)
Grounds & parking lot	95,086	143,483	126,820	(16,663)	-11.61%(2)
Waterpark	1,398,983	1,483,485	1,526,344	42,859	2.89%
	<u>4,014,774</u>	<u>4,159,803</u>	<u>4,378,676</u>	<u>218,873</u>	<u>5.26%</u>
<b>Net Expenses over Revenue</b>	2,314,220	2,239,003	2,432,579	193,576	8.65%
<b>Transfer (from) to Reserves</b>	38,000	35,000	38,000	3,000	8.57%
	<u>2,352,220</u>	<u>2,274,003</u>	<u>2,470,579</u>	<u>196,576</u>	<u>8.64%</u>

# Gallagher Centre (continued)

	<b>Variations:</b>
(1)	Arena maintenance manager moved to GC from Kinsmen / Facilities
(2)	Increase / Decrease staff allocation to reflect closer to actuals



# Engineering & Asset Management

# Engineering & Asset Mgmt

## Provides:



- Engineering services and support for city-wide projects:

- Technical expertise, cost estimations
- Engineering standards
- Drafting (AutoCAD), surveying, custom mapping
- Infrastructure design
- Subdivision development



- Capital project management (tenders, contracts)
- Traffic control (intersection design, traffic analysis, day to day operations, and equipment maintenance)
- Street lights (repair and maintenance, long term planning)
- Drainage (storm water modeling, investigation, improvements)
- Asset Management (GIS database, civic addressing, asset inventory, conditions, risk assessment)



# Engineering & Asset Management

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Expenses</b>					
Engineering	774,827	804,680	848,392	43,712	5.43%(1)
Street Lighting	619,572	599,800	638,000	38,200	6.37%(2)
Traffic Control	118,836	90,495	99,495	9,000	9.95%(3)
	<u>1,513,234</u>	<u>1,494,975</u>	<u>1,585,887</u>	<u>90,912</u>	<u>6.08%</u>

Variances:	
(1)	Annual wage / benefit increases
(2)	Increase in power and material costs (street lights)
(3)	Adding maintenance costs for crosswalks

# Engineering - Facilities



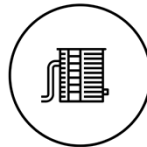
## Provides:



Maintenance services for non-recreation facilities and equipment including:



- City Hall (including janitorial)
- City Operations Centre
- Sewer Treatment Plant
- Water Treatment Plant



Capital upgrades as needed



# Engineering - Facilities

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
City Operations Centre Rental	249,000	281,500	295,262	13,762	4.89%
City Hall Rental	439,669	455,570	459,725	4,155	0.91%
	<u>688,669</u>	<u>737,070</u>	<u>754,987</u>	<u>17,917</u>	<u>2.43%</u>
<b>Expenses</b>					
Salaries and and wages	231,333	255,503	264,792	9,289	3.64%
Maintenance and contracted services	121,642	142,000	152,000	10,000	7.04%
Janitorial	71,339	86,000	83,500	(2,500)	-2.91%
Insurance	42,787	55,000	55,000	0	0.00%
Utilities	253,774	271,200	270,650	(550)	-0.20%
Materials & supplies	93,447	48,000	48,000	0	0.00%
Equipment	10,524	10,500	11,000	500	4.76%
	<u>824,846</u>	<u>868,203</u>	<u>884,942</u>	<u>16,739</u>	<u>1.93%</u>
<b>Net Expenses over Revenue</b>	<u>136,177</u>	<u>131,133</u>	<u>129,955</u>	<u>(1,178)</u>	<u>-0.90%</u>

# Engineering - Fleet



## Provides:



Vehicle and equipment maintenance services for entire city



Over 265 vehicles/equipment maintained



Fleet and equipment value of approx. \$21.4 million

# Engineering - Fleet

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Fleet Rental	1,782,403	2,010,000	2,063,000	53,000	2.64%
<b>Expenses</b>					
Salaries & Benefits	466,212	493,231	504,413	11,182	2.27%
Fuel	293,570	410,000	390,000	(20,000)	-4.88%
Insurance	137,559	140,000	145,000	5,000	3.57%
Parts, Supplies & Maintenance	515,819	305,000	335,000	30,000	9.84%(1)
Rent & Building Costs	127,381	137,011	142,328	5,317	3.88%
	<u>1,540,541</u>	<u>1,485,242</u>	<u>1,516,741</u>	<u>31,499</u>	<u>2.12%</u>
<b>Net Expenses over Revenue</b>	241,862	524,758	546,259	21,501	4.10%
<b>Transfers to/from Reserves</b>	<u>241,862</u>	<u>524,758</u>	<u>546,259</u>	<u>21,501</u>	<u>4.10%</u>
	<u>0</u>	<u>0</u>	<u>(0)</u>	<u>(0)</u>	<u>0.00%</u>

## Variances:

(1) Increase to offset rising parts costs

# Planning, Building, Economic Development & Airport

## *Planning services:*

- Administer and implement official community plan, zoning and development bylaws and plans
- Liaise with land developers, property owners, regional planning district
- Development permits, land agreements, contracts, easements

## *Building services:*

- Approve/administer building permits
- Property/building inspections
- Enforce building code and property standards
- Administer business license bylaw



# Planning, Building, Economic Development & Airport

## *Economic Development:*

- Create opportunities for business attraction, retention and growth
- Property sales/acquisition
- Administer incentives
- Promotional activities for the City (marketing material, website and social media)
- Liaise with business community, Chamber, YBID, Ec Dev Committee



## *Airport Management:*

- Day-to-day operations, maintenance and development
- Management of tenants, leases, contractors
- Regulatory compliance and safety



# Planning, Building, Economic Development & Airport

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Business Licenses	105,830	100,000	105,000	5,000	5.00%
Building & Development Permits	89,897	112,755	134,650	21,895	19.42%(1)
Zoning & Subdivision Fees	5,000	6,849	6,605	(244)	-3.56%
Airport	213,725	150,689	160,011	9,322	6.19%
	<u>414,452</u>	<u>370,293</u>	<u>406,266</u>	<u>35,973</u>	<u>9.71%</u>
<b>Expenses</b>					
Planning Services	314,948	309,795	323,787	13,992	4.52%
Building Services	257,692	284,058	303,286	19,228	6.77%
Economic Development	328,744	418,190	374,162	(44,028)	-10.53%(2)
Airport	341,501	293,286	367,120	73,834	25.17%(2,3)
	<u>1,242,886</u>	<u>1,305,329</u>	<u>1,368,355</u>	<u>63,026</u>	<u>4.83%</u>
<b>Net Expenses over Revenue</b>	828,434	935,036	962,089	27,053	2.89%
<b>Transfer to Reserves</b>	<u>68,604</u>	<u>65,000</u>	<u>65,000</u>	<u>0</u>	<u>0.00%</u>
	<u>897,037</u>	<u>1,000,036</u>	<u>1,027,089</u>	<u>27,053</u>	<u>2.71%</u>

## Variances:

- (1) Expected increase in permit revenue
- (2) Allocating 50% of Airport Manager to airport
- (3) Increased costs (utilities, contracted services)



# Public Works



# Public Works

## Provides:



- General administration including managing contracts, inventory control, public inquiries and custom work



- Roads (172 km) and sidewalks (154 km) maintenance:
  - Street cleaning/sweeping
  - Snow removal/ice control
  - Pot hole repairs
  - Road resurfacing
  - Annual inspections



- Street sign/traffic line maintenance
- Drainage and storm sewer maintenance (123 km storm pipe and ditches)



# Public Works

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Urban Connector Grant	113,149	113,150	113,150	0	0.00%
Snow Permits	14,858	7,000	9,000	2,000	28.57%
Custom Work	3,652	5,000	5,000	0	0.00%
	<u>131,658</u>	<u>125,150</u>	<u>127,150</u>	<u>2,000</u>	<u>1.60%</u>
<b>Expenses</b>					
Administration	1,146,093	1,072,338	1,041,161	(31,177)	-2.91%
Street Cleaning	156,769	169,700	173,500	3,800	2.24%
Surfaced Streets & Lanes	1,320,119	1,495,300	1,698,000	202,700	13.56%(1)
Gravelled Streets & Lanes	179,302	207,000	202,000	(5,000)	-2.42%
Drainage & Storm Sewer	332,357	374,600	380,000	5,400	1.44%
Catch Basin Maintenance	93,750	77,700	86,000	8,300	10.68%
Inspections	155,600	243,000	228,000	(15,000)	-6.17%
Ice Control	123,700	175,000	175,000	0	0.00%
Snow Removal	810,825	820,000	872,000	52,000	6.34%(2)
Sidewalk & Curb Maintenance	98,419	383,000	418,000	35,000	9.14%(3)
Decorative Lighting	14,759	13,500	16,500	3,000	22.22%
Traffic Control	44,525	46,000	52,000	6,000	13.04%
Traffic Lines	66,394	76,300	79,500	3,200	4.19%
Street Sign Maintenance	6,523	13,000	15,000	2,000	15.38%
Railway & Watershed Levy	48,852	46,000	50,900	4,900	10.65%
Custom Work	5,944	5,000	5,100	100	2.00%
	<u>4,603,934</u>	<u>5,217,438</u>	<u>5,492,661</u>	<u>275,223</u>	<u>5.28%</u>
<b>Net Expenses over Revenue</b>	<b>4,472,275</b>	<b>5,092,288</b>	<b>5,365,511</b>	<b>273,223</b>	<b>5.37%</b>
<b>Transfer to (from) Reserves</b>	<u>130,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>
	<u><u>4,602,275</u></u>	<u><u>5,092,288</u></u>	<u><u>5,365,511</u></u>	<u><u>273,223</u></u>	<u><u>5.37%</u></u>

# Public Works (continued)

	Variations:
(1)	Increase in streets and roads budget to accomplish more resurfacing and repair annually
(2)	Snow removal increased to average
(3)	Increase to align with road increase (often curbs / sidewalks at the same time)

# Landfill



## Provides:



Waste disposal site for residential, commercial, industrial and outside city use (including large scale composting, organics and yard waste)



Daily operations contracted out to Hartmier Contracting



Annual profits kept with utility to plan for future capital expansion and decommissioning

# Landfill

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Fees	2,674,035	2,287,750	2,479,000	191,250	8.36%
	<u>2,674,035</u>	<u>2,287,750</u>	<u>2,479,000</u>	<u>191,250</u>	<u>8.36%</u>
<b>Expenses</b>					
Administration	187,304	318,996	262,086	(56,910)	-17.84%(1)
Waste Disposal Grounds	1,373,162	1,156,400	1,142,920	(13,480)	-1.17%
Waste Disposal Gate	80,515	82,350	86,751	4,401	5.34%
	<u>1,640,981</u>	<u>1,557,746</u>	<u>1,491,757</u>	<u>(65,989)</u>	<u>-4.24%</u>
<b>Net Expenses over Revenue</b>	(1,033,054)	(730,004)	(987,243)	(257,239)	35.24%
<b>Transfer to Reserves</b>	<u>1,033,054</u>	<u>730,004</u>	<u>987,243</u>	<u>257,239</u>	<u>35.24%</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

## Variances:

- (1) Reduction to better reflect average spend

# Refuse

## Provides:



Weekly curbside collection of garbage (residential), and new organics program, contracted by Ottenbreit Sanitation Services



Refuse division operates on a break-even philosophy



# Refuse

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Residential Fees	1,110,047	1,106,570	1,320,270	213,700	19.31%(1)
	<u>1,110,047</u>	<u>1,106,570</u>	<u>1,320,270</u>	<u>213,700</u>	<u>19.31%</u>
<b>Expenses</b>					
Residential Pickup	630,187	642,389	912,903	270,514	42.11%(1)
Tipping Fees	393,750	393,750	406,500	12,750	3.24%
	<u>1,023,937</u>	<u>1,036,139</u>	<u>1,319,403</u>	<u>283,264</u>	<u>27.34%</u>
<b>Net Expenses over Revenue</b>	(86,110)	(70,431)	(867)	69,564	-98.77%
<b>Transfer to Reserves</b>	<u>86,110</u>	<u>70,431</u>	<u>867</u>	<u>(69,564)</u>	<u>-98.77%</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

## Variances:

(1) Revenue and expense increase from Organics Program

# Recycling

## Provides:



- Weekly curbside collection of household recycling services by the Prairie Harvest Employment Program
- Recyclable materials are sorted and processed by SaskAbilities (RecyclAbility Centre)



- Public education programs and continuous waste reduction strategies through the Environmental Committee



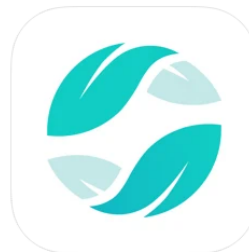
- Programs partially funded through Multi-Material Stewardship Western, now SK Recycles
- Annual profits kept with the utility for future capital projects with goal to keep levies affordable but sustainable

 **SaskAbilities**  
**BALL ROAD SERVICES**



TRANSIT  
SERVICES OFFICE  
RECYCLABILITY  
ENTERPRISES

- Recycling drop-off bins for household cardboard, paper, tin, glass, plastics
- Oil Eco-Centre
- Confidential Shred Drop-off
- Fluorescent tubes
- Commercial drop-offs of recyclable products



**Recycle Coach**

Municipal Media Inc.

Designed for iPad

#48 in Reference

★★★★★ 4.6 • 9K Ratings

Free

# Recycling

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Grants	335,399	319,685	304,280	(15,405)	-4.82%
Recycling Fees	536,051	538,416	448,020	(90,396)	-16.79%(1)
	<u>871,450</u>	<u>858,101</u>	<u>752,300</u>	<u>(105,801)</u>	<u>-12.33%</u>
<b>Expenses</b>					
Recycling Collection	311,178	455,500	470,000	14,500	3.18%
Recycling Processing	321,031	243,000	250,000	7,000	2.88%
	<u>632,209</u>	<u>698,500</u>	<u>720,000</u>	<u>21,500</u>	<u>3.08%</u>
<b>Net Expenses over Revenue</b>	(239,241)	(159,601)	(32,300)	127,301	-79.76%
<b>Transfer to Reserves</b>	<u>239,241</u>	<u>159,601</u>	<u>32,300</u>	<u>(127,301)</u>	<u>-79.76%</u>
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0.00%</u>

## Variances:

- |     |  |
|-----|--|
| (1) | Reduction in monthly fees (offset by organics program) |
|-----|--|

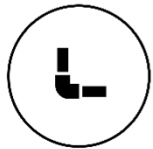




# Environmental Services Water/Sewer

# Enviro Services – Water/Sewer

## Provides:



- Potable treated water distribution and wastewater treatment and infrastructure (approx. 6450 residential and commercial customers, and several large industrial users)
- Repair and maintenance services to the water systems: hydrant flushing (640 hydrants & 1500 valves), well and aquifer improvements, water breaks & service leaks, custom work (288 km of water and sewer pipe)



- Annual water and sewer main replacements
- Maintaining and replacing sewer/water customer connections, water meters, and water billing
- Regulatory compliance procedures
- Facility operations and equipment maintenance for the Queen Street WTP, wells and well buildings, water tower, pumping station, sanitary lift station, and Water Pollution Control Plant
- Any net profit is kept within the utility to fund future waterworks capital infrastructure



## Enviro Services – Water/Sewer

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenues</b>					
Sale of Water	10,227,880	11,243,700	14,605,240	3,361,540	29.90%(1)
Custom Work	186,856	50,000	100,000	50,000	100.00%
Sewer Service / Industrial Surcharge	757,598	122,000	122,000	0	0.00%
Yorkville Utility Board Revenue	106,208	90,000	90,000	0	0.00%
	<u>11,278,542</u>	<u>11,505,700</u>	<u>14,917,240</u>	<u>3,411,540</u>	<u>29.65%</u>
<b>Expenses</b>					
Administration	1,296,679	1,397,439	1,565,802	168,363	12.05%(2)
Water Meters	82,265	93,144	190,939	97,795	104.99%(3)
Wells	283,111	322,530	320,504	(2,027)	-0.63%
Aquifer	0	31,930	32,888	958	3.00%
Distribution System	270,839	187,732	245,800	58,068	30.93%(4)
Water Breaks	900,899	1,113,330	1,144,000	30,670	2.75%
Hydrants	120,090	89,518	76,000	(13,518)	-15.10%
Water Main Replacement	1,103,101	932,291	1,256,565	324,274	34.78%(5)
Sewer Main Replacement	13,672	281,500	412,252	130,752	46.45%(5)
Water Treatment Plant	1,039,661	1,106,208	1,301,863	195,655	17.69%(6)
Water Tower	15,010	20,910	17,000	(3,910)	-18.70%
Sewer Treatment Plant	1,509,543	1,654,200	1,691,040	36,840	2.23%
Sanitary Sewer Maintenance	194,511	297,095	332,957	35,862	12.07%(4)
Connections	235,560	164,700	171,094	6,394	3.88%
Interest on Long Term Loans	22,234	0	0	0	0.00%
	<u>7,087,176</u>	<u>7,692,527</u>	<u>8,758,702</u>	<u>1,066,175</u>	<u>13.86%</u>
<b>Net Expenses over Revenue</b>	<b>(4,191,366)</b>	<b>(3,813,173)</b>	<b>(6,158,538)</b>	<b>(2,345,365)</b>	<b>61.51%</b>
<b>Long Term Loan Principal Payments</b>	<b>871,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer to Reserves</b>	<b>3,320,366</b>	<b>3,813,174</b>	<b>6,158,538</b>	<b>2,345,364</b>	<b>61.51%</b>
	<u>0</u>	<u>1</u>	<u>0</u>	<u>(1)</u>	<u>0.00%</u>

## Enviro Services – Water/Sewer (continued)

	Variations:
(1)	Increase in water rates, base rates, and industrial consumption increase from canola plant expansions
(2)	Salaries – formerly 50% of Director’s salary costed to Landfill
(3)	Includes new Utility Supervisor position
(4)	Increase in supply costs
(5)	Utilizing increase in industrial revenue and base rate to increase Water / Sewer Main Replacement Program (contracted annually)
(6)	One staff moved from the water / sewer crew to plant; increase in chemical costs plus more water volume to treat (canola plant expansions)

# Capital Budget – Investing in Infrastructure

- Close the “infrastructure deficit”
- Replace aging infrastructure
- Manage unprecedented construction costs
- Plan large scale projects (WPCP, long term drainage, arena upgrades)

## Capital Goals



Council Direction -  
Keep adding to the  
capital budget, at  
least 1% per year

Current 2025 Budget  
with 1.84% increase =  
**\$5,725,000**

# Capital Project Highlights (from 2024)



Jubilee Ball Diamond Improvements



Traffic Signal Pole Replacement



York Road Reconstruction



Airport Terminal Building

## Capital Budget – 2025

- The 2025 capital budget was pre-approved in 2024  
(\$5,725,000 available with a 1.84% increase)
- New fully-funded projects have been added for 2025  
(funding from reserves, grants, or other sources)
- Proposed 2026 projects have been allocated, with a capital budget totaling \$5,837,000
- See detailed summary sheet for complete listing of projects, including deferred and cancelled projects

## Summary

Based on the proposed budget, the City requires raising tax dollars by **\$1,142,000 (3.90%)**

### Breakdown of budget increase:

2.06%	Operations
<u>1.84%</u>	<u>Capital</u>
<b>3.90%</b>	<b>Total Increase</b>

Visit [www.yorkton.ca/budget](http://www.yorkton.ca/budget) to fill out our budget feedback form!



**CITY OF YORKTON  
BUDGET SUBMISSION ORIGINAL  
FOR THE YEAR ENDED DECEMBER 31, 2025**

	Actual 2023	Budget 2024	Budget 2025	\$ Change	% Change
<b>Revenue</b>					
Taxes including GIL	27,999,211	29,042,649	29,042,649	0	0.00%
Tax Growth			249,892	249,892	0.86%
Increase to Taxes (Operating)			602,000	602,000	2.06%
Increase for Capital			540,000	540,000	1.84%
Total Taxes	<u>27,999,211</u>	<u>29,042,649</u>	<u>30,434,541</u>		
BID Levy	(111,389)	(113,000)	(115,000)	(2,000)	1.77%
Interest and Tax Incentives	1,941,083	520,000	500,000	(20,000)	-3.85%
Surcharges	3,517,916	3,360,000	3,600,000	240,000	7.14%
Municipal Operating Grant	3,345,201	3,767,000	4,050,000	283,000	7.51%
<b>Total Revenue</b>	<u>36,692,023</u>	<u>36,576,649</u>	<u>38,469,541</u>		5.18%
<b>Net Departmental Expenses</b>					
<b>General</b>					
YBID Grant	100,000	100,000	100,000	0	0.00%
Legislative/Council	799,734	782,106	803,568	21,462	2.74%
Corporate Services	3,355,741	3,646,043	3,928,959	282,916	7.76%
Bylaw Control	283,875	330,114	353,521	23,407	7.09%
<b>Total General</b>	<u>4,539,350</u>	<u>4,858,263</u>	<u>5,186,049</u>		6.75%
<b>Protective Services</b>					
Fire	2,945,116	2,964,900	3,046,623	81,723	2.76%
RCMP	5,375,393	5,711,674	5,981,519	269,845	4.72%
<b>Total Protective Services</b>	<u>8,320,509</u>	<u>8,676,574</u>	<u>9,028,142</u>		4.05%
<b>Recreation &amp; Community Services</b>					
Cemetery	13,202	37,772	(0)	(37,772)	-100.00%
Deer Park	252,770	279,350	319,001	39,651	14.19%
Library	571,681	605,483	607,033	1,550	0.26%
RCS - Admin & Programs	578,045	571,953	600,483	28,530	4.99%
RCS - Facilities	326,775	371,618	357,563	(14,055)	-3.78%
RCS - Outdoor & Parks	1,795,523	1,793,765	1,854,925	61,160	3.41%
Transit	481,160	464,017	526,381	62,364	13.44%
<b>Total Recreation &amp; Community Services</b>	<u>4,019,155</u>	<u>4,123,958</u>	<u>4,265,386</u>		3.43%
<b>Gallagher Centre</b>					
Gallagher Centre	1,568,824	1,497,518	1,671,486	173,968	11.62%
Waterpark	783,396	776,485	799,094	22,609	2.91%
<b>Total Gallagher Centre</b>	<u>2,352,220</u>	<u>2,274,003</u>	<u>2,470,579</u>		8.64%
<b>Engineering &amp; Asset Management</b>					
Engineering & Asset Management	774,827	804,680	848,392	43,712	5.43%
Facilities	136,177	131,133	129,955	(1,178)	-0.90%
Fleet	0	0	0	0	0.00%
Traffic Control, Street Lighting & Special Events	738,408	690,295	737,495	47,200	6.84%
<b>Total Engineering &amp; Asset Management</b>	<u>1,649,413</u>	<u>1,626,108</u>	<u>1,715,842</u>		5.52%
<b>Planning, Building &amp; Development</b>					
Planning & Building Services	371,913	374,249	380,818	6,569	1.76%
Economic Development	328,744	418,190	374,162	(44,028)	-10.53%
Airport	196,380	207,597	272,109	64,512	31.08%
<b>Total Planning, Building &amp; Development</b>	<u>897,037</u>	<u>1,000,036</u>	<u>1,027,089</u>		2.71%
<b>Public Works</b>	<u>4,602,275</u>	<u>5,092,288</u>	<u>5,365,511</u>	273,223	5.37%
<b>Environmental Services</b>					
Landfill/Garbage	0	0	(0)	(0)	0.00%
Residential Garbage	0	0	0	0	0.00%
Water & Sewer	(0)	0	0	0	0.00%
<b>Total Environmental Services</b>	<u>(0)</u>	<u>0</u>	<u>0</u>		
<b>Total Net Departmental Expenses</b>	<u>26,379,959</u>	<u>27,651,230</u>	<u>29,058,598</u>	4.84%	
<b>Capital, Debt &amp; Reserve Expenditures</b>					
<b>Capital</b>					
Capital Expenditures	4,910,000	5,188,245	3,225,000	(1,963,245)	-37.84%
New Deals Gas Tax Grant	(1,049,221)	(980,879)	(993,080)	(12,201)	1.24%
<b>Total Capital</b>	<u>3,860,779</u>	<u>4,207,366</u>	<u>2,231,920</u>		
<b>Debt</b>					
GC / Recreation Levy	1,151,254	1,151,254	1,151,254	0	0.00%
Infrastructure Loans (Dracup & York Road)	695,610	696,198	3,196,198	2,500,000	359.09%
Fire Hall	637,659	648,789	648,789	0	0.00%
City Operations Centre	1,476,523	1,476,523	1,476,523	0	0.00%
<b>Total Debt</b>	<u>3,961,047</u>	<u>3,972,764</u>	<u>6,472,764</u>		
<b>Reserve Allocation</b>	<u>705,000</u>	<u>705,000</u>	<u>705,000</u>	0	0.00%
<b>Total Capital, Debt &amp; Reserve Expenditures</b>	<u>8,526,826</u>	<u>8,885,130</u>	<u>9,409,684</u>		
<b>NET OPERATING &amp; CAPITAL BUDGET</b>	<u>1,785,238</u>	<u>40,289</u>	<u>1,259</u>		

## City of Yorkton - 2025 &amp; 2026 Capital Budget

<b>2025 Dollars</b>	
<b>Available</b>	<b>5,725,000</b>

## 2025 - Previously Approved Projects

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding	Notes
Airport	Annual Allocation	250,000		250,000		
Airport	Annual Facility Allocation - Airport Terminal Building	400,000		400,000		
Cemetery	New Cemetery Columbarium	75,000		75,000		
Deer Park	Course Drainage	30,000		30,000		
Deer Park	Irrigation Upgrades	100,000		100,000		
Deer Park	Parking Area at Clubhouse	25,000	(5,000)	20,000		
Deer Park	Equipment Replacement	60,000	(60,000)	0		
Engineering	Sully Ave North Reconstruction	7,700,000	(1,700,000)	0	(6,000,000)	Land Fund
Engineering	Hwy 16 (Smith St West) Culvert Replacement	850,000		850,000		
Engineering	Pedestrian Crosswalk Signals (Gladstone & Dunlop)	52,000		52,000		
Gallagher	Ice Resurfacers Replacement - Phase 1	150,000	(150,000)	0		
Gallagher	Waterpark Lap Pool & Wave Pool UV	360,000	(360,000)	0		
Gallagher	Waterpark Sand Filter Replacement	1,000,000	(771,000)	229,000		
Public Works	Annual Road & Drainage Allocation - York Road	2,500,000		2,500,000		
	Investigation/Study on Retro Fit of Ag-Pavillion for					
RCS	Recreation Clubs	25,000		25,000		
RCS	Annual Allocation - Parks	100,000		100,000		
RCS	Sportsfield Equip Replacement (Trap Rake, Reel Mower)	110,000	(85,000)	25,000		
	Cost Increases from 2024 projects - Deer Park Park Sea Can,					
RCS	Jubilee Diamonds, Kinsmen Upgrades	783,000		783,000		
RCS	Godfrey Dean Rooftop Unit Replacement - Phase 3	30,000	(30,000)	0		
RCS	Transit Van Replacement	110,000	(85,000)	25,000		
RCS	Library Meeting Room & Children's Room Upgrade	75,000	(75,000)	0		
Water Works	Park Street Reservoir Pumping Station	2,500,000	(2,500,000)	0		
	<b>Totals</b>	<b>17,285,000</b>	<b>(5,821,000)</b>	<b>5,464,000</b>	<b>(6,000,000)</b>	

## 2025 - Additional Projects Proposed

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding	Notes
Engineering	City Hall Maintenance - Meeting Room A renovations, parkade security, lights	50,000	(50,000)	0		
Engineering	Fleet Purchases - Loader Snow Blower, 2 x Tandem Gravel Trucks, Skid Steers, Crack Sealing Trailer, Man basket aerial truck, 1 x Half ton (bylaw)	1,453,000	(1,390,000)	0	(63,000)	Trade ins
Engineering	Broadway Street Pedestrian Signal Relocation (Broadway/Alexandra (SIGN) and Broadway/Bradbrooke)	60,000	(52,000)	0	(8,000)	
Engineering	New Pedestrian Crosswalk Signals (Circlebrooke & Parkview)	35,000		0	(35,000)	SGI Grant
Gallagher	Compact Wheeled Loader	215,000	(215,000)	0		
Gallagher	Sports Lounge Furniture	30,000	(30,000)	0		
Landfill	Groundwater Monitoring	30,000	(30,000)	0		
Landfill	Landfill Master Plan	75,000	(75,000)	0		
Landfill	Residential Organics Program - Carts Purchase	576,495	(576,495)	0		
Parks	Heritage Heights Tennis & Pickleball Court Improvement Expanded Scope (Total Project Budget = \$320,000)	100,000	(50,000)	0	(50,000)	Contingent on partnerships
Planning	Downtown / West Broadway Redevelopment Plan	100,000	(100,000)	0		
Public Works	2025 Pavement Overlays (add'l to operating)	500,000	(500,000)	0		
Public Works	Water & Sewer Equipment - Flat Deck Trailer, Tool Trailer, Excavation Cages	130,525	(130,525)	0		
RCS	Allocation for Accessibility Plan Consultant (2026 Proj)	14,000		14,000		
Water Works	Watermain Replacement - Dalebrook Drive Intersection	500,000	(500,000)	0		
Water Works	Industrial Sampling Program Upgrades	100,000	(100,000)	0		
Water Works	QSWTP Chemical System Upgrades	160,000	(160,000)	0		
Water Works	QSWTP Security Upgrades	150,000	(150,000)	0		
Water Works	WPCP Phase 2 Critical Heating Repairs	302,100	(302,100)	0		
	<b>Totals</b>	<b>4,581,120</b>	<b>(4,411,120)</b>	<b>14,000</b>	<b>(156,000)</b>	

**Total 2025 Capital Budget    21,866,120    (10,232,120)    5,478,000    (6,156,000)**

## 2026 - Projects Proposed

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding	Notes
Airport	Apron 2 Pavement Rehabilitation, PAPI Light System, South Runway Joint Repair, Apron 3 Dirt Windrow, Crack Sealing, Line Painting (Total Submitted: \$455,000)	250,000		125,000	(125,000)	Dependent on CAP Funding
Airport	Annual Allocation - Terminal Building (Airport allocation and partial facilities allocation)	480,000		480,000		\$220k from facilities
Deer Park	Annual Allocation - Drainage & Irrigation	160,000		160,000		
Deer Park	Equipment - Rough mowers, runabouts / gators, greens mowers, trap rake	80,000	(80,000)	0		
Engineering	York Road West Storm Sewer Replacement (JC Beach)	450,000		0	(450,000)	York Rd Proj savings
Engineering	York Road East Culvert Replacement	160,000		0	(160,000)	York Rd Proj savings
Engineering	5th Avenue North Storm Sewer	125,000		125,000		
Engineering	Laurier Ave Storm Sewer Relocation	800,000		800,000		
Engineering	Fleet Equipment Purchases - Tandem Truck w/ Plows, Multi-purpose Tractor / Sidewalk Plow, Skid Steers, Loader Backhoe	885,000	(822,500)	0	(62,500)	Trade ins
Engineering	Landfill Road Timber Bridge Repairs	275,000	(275,000)	0		Landfill reserve
Engineering	Hwy 9 & Broadway - North Sidewalk Connectivity	20,000		20,000		
Engineering	Sidewalk Relocation - CNR Crossing on Smith Street (b/w Victoria and Dominion Ave)	15,000	(15,000)	0		
Engineering	Downtown Street Light Pole Replacement	110,000	(110,000)	0		
Engineering	Timber Bridges - Follow-up Inspection	10,000	(10,000)	0		
Engineering	New Pedestrian Crosswalk Signals (Dracup & Darlington)	75,000		75,000		
Engineering	Facilities - City Hall Rooftop AC (Tender - Dec 16, 2024)	200,000	0	200,000		Out of \$420k Facilities
Fire	Fire Truck (Urban Interface Pumper Replacement)	450,000	(450,000)	0		\$500k from 2022 Budget
Gallagher	Cost Increase (Total Project Budget = \$950,000)	450,000				
Gallagher	Arena Chiller Replacement	150,000		150,000		
Gallagher	Bobcat Buyout	60,000	(60,000)	0		
Gallagher	Fire Panel Replacement	60,000		60,000		
Gallagher	HVAC Rooftop Unit Replacement (#VU301)	130,000		130,000		
Parks	Weinmaster Pathway Paving	150,000		150,000		
Parks	Dracup Drainage Pond Fountain	30,000		0	(30,000)	Partnership contingent
Parks	Parks and Wayfinding Signage Standards Program	40,000		40,000		
Public Works	Stockpile Site Improvements - Salt Storage Shed, Parts Storage Shed, Fencing, Gates	256,000		256,000		
Public Works	Annual Road & Drainage Allocation - York Road Loan	2,500,000		2,500,000		
RCS	Accessibility Plan Consultant	50,000		36,000	(14,000)	2025 partial funding
RCS Facilities	Kinsmen Arena Metal Roof Restoration	350,000		350,000		
Transit	Access Transit Bus Replacement	180,000		180,000		
	<b>Totals</b>	<b>8,501,000</b>	<b>(1,822,500)</b>	<b>5,837,000</b>	<b>(841,500)</b>	

**Total 2026 Capital Budget      8,501,000      (1,822,500)      5,837,000      (841,500)**

## City of Yorkton - Capital Budget

### 2025/2026 - Deferred Projects

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding Notes
Deer Park	Course Beautification - Old #7 Green	15,000		15,000	
Deer Park	Course Drainage	30,000		30,000	
Deer Park	Replace Wet Well Pump and Course Pump Station	750,000		750,000	
Deer Park	Hole #13 Forward Tee Box Renovation	40,000		20,000	(20,000) Men's Club contingent
Engineering	King Street & Hwy 9 Intersection Signalization	2,850,000		0	(2,850,000) Land Fund Sales
Engineering	National Street & Hwy 9 Intersection Upgrades	975,000		0	(975,000) Land Fund Sales
Engineering	Queen Street & Hwy 9 Intersection Upgrades	3,500,000		1,750,000	(1,750,000) UHCP
Engineering	Mayfair Avenue Upgrades (b/w Harris and Standard St)	170,000		170,000	
Engineering	51 Tupper Avenue - Back Lane Development	20,000		20,000	
Engineering	Linden Square Mall - Back Lane Drainage	70,000		70,000	
Fire	Rail Crossing Cameras	150,000		150,000	
	Lighting Upgrades (Convention Centre, Sports Lounge, Kitchen, Commons Areas)	75,000		75,000	
Gallagher	2nd Floor Concept Design Options	115,000		115,000	
Gallagher	Exterior Sidewalk Replacements	30,000		30,000	
Parks	East Broadway Pathway Lighting (Hwy 9 to Lawrence)	60,000		60,000	
Parks	Bench-fit Station Signage	25,000		25,000	
Parks	Logan Green Fit Park	150,000		150,000	
Parks	Silver Heights, Waterloo & SIGN Park - Picnic Pads	75,000		75,000	
RCS Facilities	Godfrey Dean Exterior and Grounds Improvements	65,000		65,000	
RCS Facilities	Godfrey Dean / Land Titles Reroof Project	450,000		450,000	
RCS Facilities	Land Titles Flooring Replacement	40,000		40,000	
	<b>Totals</b>	<b>9,655,000</b>	<b>0</b>	<b>4,060,000</b>	<b>(5,595,000)</b>

### 2025/2026 - Projects Not Going Forward

Dept	Project	Total Cost	Reserve Funding	Capital Budget	Other Funding Notes
Engineering	Dunlop Street West Back Lane Development	116,000		116,000	
Engineering	Husky Road Timber Bridge Replacement	2,350,000		2,350,000	
Engineering	York Lake Road Reconstruction	2,600,000		2,600,000	
Gallagher	Curling Rink Sound System Upgrades	100,000		100,000	
RCS Facilities	Gloria Hayden Common Area Upgrades	40,000		40,000	
	<b>Totals</b>	<b>5,206,000</b>	<b>0</b>	<b>5,206,000</b>	<b>0</b>

# Your Yorkton Tax Dollar at Work

